

**From:** [Williams, Martha M](#)  
**To:** [Lueders, Amy L](#); [Fleming, Jeffrey M](#); [Frazer, Gary D](#)  
**CC:** [Polk, Jonna E](#); [Ardizzone, Chuck CA](#)  
**Subject:** Re: Excellent news - A final signed BO to FAA  
**Date:** Tuesday, November 14, 2023 7:10:26 PM  
**Attachments:** [Outlook-y435swky.png](#)

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Amazing! Well done!

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**From:** Lueders, Amy L <amy\_lueders@fws.gov>  
**Sent:** Tuesday, November 14, 2023 7:39:51 PM  
**To:** Fleming, Jeffrey M <jeffrey\_m\_fleming@fws.gov>; Williams, Martha M <martha\_williams@fws.gov>; Frazer, Gary D <gary\_frazer@fws.gov>  
**Cc:** Polk, Jonna E <jonna\_polk@fws.gov>; Ardizzone, Chuck CA <chuck\_ardizzone@fws.gov>  
**Subject:** Re: Excellent news - A final signed BO to FAA

Thx for the update Jeff and please pass along my thanks to the Corpus team for their exceptional work!

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**From:** Fleming, Jeffrey M <jeffrey\_m\_fleming@fws.gov>  
**Sent:** Tuesday, November 14, 2023 7:12:37 PM  
**To:** Williams, Martha M <martha\_williams@fws.gov>; Lueders, Amy L <amy\_lueders@fws.gov>; Frazer, Gary D <gary\_frazer@fws.gov>  
**Cc:** Polk, Jonna E <jonna\_polk@fws.gov>; Ardizzone, Chuck CA <chuck\_ardizzone@fws.gov>  
**Subject:** Excellent news - A final signed BO to FAA

Good afternoon Martha, Amy, and Gary!

I want to share with you that about an hour ago our team in Corpus led by Chuck finalized a biological opinion as part of FAA's consultation for SpaceX's relicensing.

In less than four weeks Chuck, Dawn Gardiner and Mary Orms, did extraordinary work coordinating and collaborating with FAA staff and SpaceX representatives three days ahead of the target date of this coming Friday. SpaceX is working to launch as soon as Friday.

Please let me/us know if you have any questions. Take care and have a great evening.

Best,  
jeff

Jeff Fleming, *(he, him, his)*  
Acting Regional Director  
Southwest Region, U.S. Fish and Wildlife Service

Albuquerque, NM 87103

Please call me on TEAMS, or 404-274-6693 (m)

"If the highest aim of a captain were to preserve his ship, he would keep it in port forever."

Thomas Aquinas

