

From: [Fleming, Jeffrey M](#)
To: [Gwynne Shotwell](#); [Lueders, Amy L](#)
Subject: Re: [EXTERNAL] Check in
Date: Tuesday, October 17, 2023 3:16:46 PM

Thank you Amy! And hello Gwynne. I look forward to working with you as we move through this work.

Jeff Fleming, (*he, him, his*)
Deputy Regional Director
Southwest Region, U.S. Fish and Wildlife Service
Albuquerque, NM 87103

Please call me on TEAMS, or 404-274-6693 (m)

From: Gwynne Shotwell <Gwynne.Shotwell@spacex.com>
Sent: Tuesday, October 17, 2023 4:07 PM
To: Lueders, Amy L <amy_lueders@fws.gov>
Cc: Fleming, Jeffrey M <jeffrey_m_fleming@fws.gov>
Subject: Re: [EXTERNAL] Check in

Hey Jeff! (Thank you, Amy)—

Jeff I'm sorry we are meeting in the middle of the tyranny of our launch schedule/license. I wanted to open up a solid comms path to be as helpful as humanly possible to move the BO/license forward as quickly as we can jointly do so. Amy has seen we can move very quickly. FAA just told us Nov 6, but may look to pull left.

I'm getting massive pressure from NASA to fly soonest and frequently so that is the background.

I'll look forward to get the insight on issues that we need to address. The questions we recently received were straightforward.

Jeff please let me know if I can be helpful in any way.

Thank you.

G

On Oct 17, 2023, at 4:49 PM, Lueders, Amy L <amy_lueders@fws.gov> wrote:

thanks for reaching out Gwynne. It has been a bit chaotic. I have cc'd Jeff Fleming who will be acting Regional Director while I'm on detail. I know there is a lot of interest in schedule as you were informed by FAA that they would not be ready for relicensing at the end of this month. Jeff and I have relayed to our team that this is a critical week to ask and get answers to the last of our questions and know they have calls scheduled with both the FAA team and your team this week. If we need your help in getting any questions answered we'll let you know. Hopefully by the end of next week we'll have a better estimate of our schedule for completing the BO.

thanks

From: Gwynne Shotwell <Gwynne.Shotwell@spacex.com>

Sent: Tuesday, October 17, 2023 8:50 AM

To: Lueders, Amy L <amy_lueders@fws.gov>

Subject: [EXTERNAL] Check in

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Hi Amy ! I'm sure you are crazed with your new role and hate to bother you. But I wanted to reach out to your replacement to chat the upcoming license. Could you please send me his contact ? We couldn't find him online.

I hope you enjoy DC. ;)

G